

Market Update

Pharma Services

2Q 2024

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Bourne's Pharma Services Expertise

Pharma Services Sector Expertise



Clinical & Drug Discovery Services

Full-Service & Specialty CROs

Site Networks / SMOs

Patient Recruitment



Patient Engagement & Retention

Patient Logistics & Payments

Clinical Data Services

Lab Services



Commercialization Services

Medical Communications

Healthcare Marketing / Advertising

Commercial Patient Engagement



Market Access / Consulting



CMO / CDMO



Packaging / Distribution / Logistics







Consumer Healthcare

Recent Pharma Services Transaction Activity





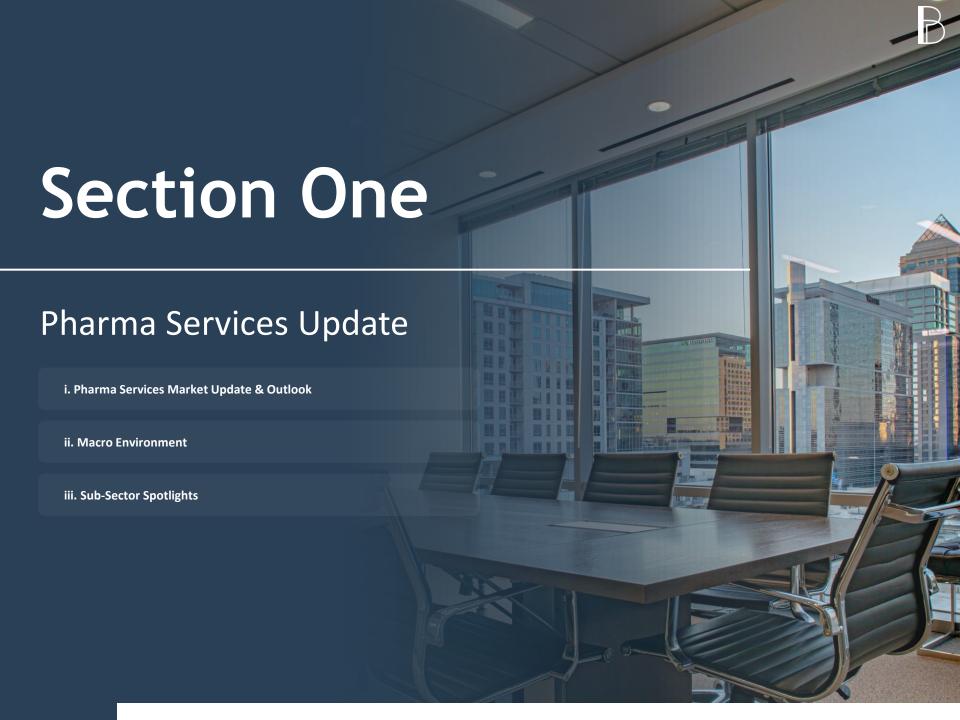










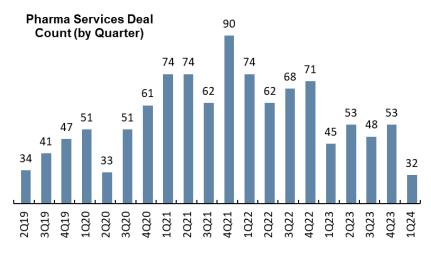


Pharma Services Market Update

Our Outlook

The biopharma funding environment has markedly improved (vs. the first half of 2023) with services and tech vendors broadly reporting high single digit growth in RFP activity. After a period of heavy focus by biopharma sponsors on re-prioritizing R&D pipelines in 2022 and 2023, we see the life sciences industry as (more) stabilized and positioned to move forward with projects.

Separately, we see U.S. based pharma services companies benefiting from increasingly aggressive foreign policy actions taken by the Biden administration towards countries like China and Russia. We are particularly watchful for ongoing updates to the pending legislation such as the BIOSECURE Act, which has put a premium on U.S.-based biopharma manufacturing and storage capacity -- as well as on domestic services and tech providers.



Bourne Partners

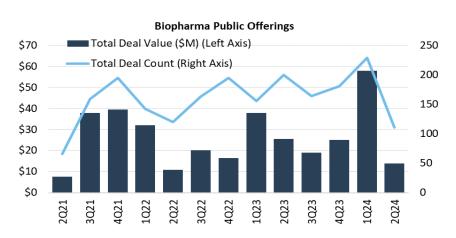
SOURCE: Pitchbook (July 16, 2024)

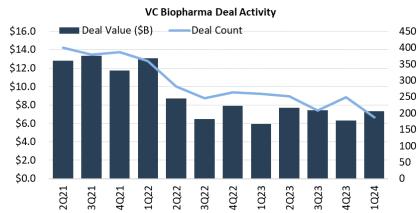
Megatrends in Pharma Services

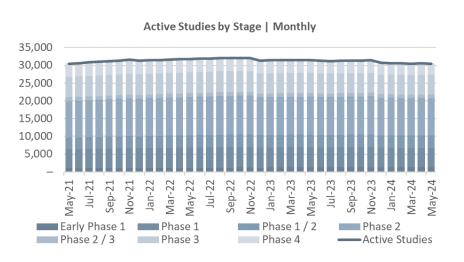
- 1. Greater Focus on Patient-Centricity in Clinical Trials. There has been a significant increase in focus on patient-centric approaches to clinical trials, ensuring better access to treatments and improved patient experiences, as the industry continues to be challenged by patient enrollment and retention.
- 2. Artificial Intelligence and Data Capabilities. Advances in artificial intelligence and data science are impacting the entire pharma value chain in areas such as drug discovery, clinical trial design, supply chains, and commercialization. We see access to data assets and the ability to integrate data-driven insights into traditional workflows as key competitive differentiators in the coming years.
- 3. Manufacturing Capacity and Quality. Capacity and quality are paramount. The past year has seen crippling drug shortages and quality issues. There is a glut of capacity in some areas, like CGT and OSD, while injectable fill/finish capacity remains scarce.
- 4. Consolidation and Integration, or Specialization? Pharma services providers face an ongoing need to balance integrating services (such as CROs, CDMOs, and logistics providers) and specializing. Finding the right mix of expansion and specialization is essential for efficient operations and successful outcomes as outsourced service providers adapt to meet the needs of drug sponsors.

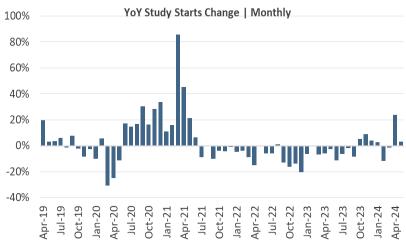


Key Macro Environment Trends







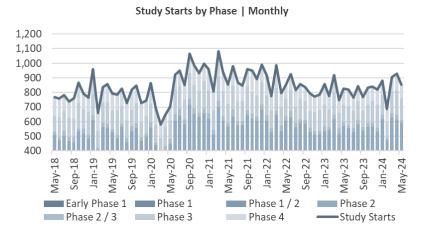


Outsourced Research Software and Services

We see CROs and related providers of outsourced software and services benefiting from strong biopharma R&D activity -- as well as ongoing advances in molecular biology. Total biopharma industry R&D spending is projected to grow at a healthy clip of almost 4% annually, reaching \$270B+ in 2026. Over time, we see demand for outsourced research software and services growing in the mid/high single digits driven by underlying biopharma R&D spending and an increasing outsourcing penetration rate. However, growth in 2024 may be sub-trend due to the lagged effect of soft biopharma funding activity from mid-2022 to early 2023 and the ongoing roll-off of COVID-19 related projects.

Key Trends

- ICON. Mega-CRO ICON hosted an Investor Day at which it signaled a greater focus on acquisitions and technology enablement. Specifically, we model ICON exiting 2024 with a net debt ratio of only ~1.2x coupled with \$1.3B+ of free cash flow in 2025. This positions ICON with significant "dry powder" to pursue acquisitions in clinical trial technologies, investigator sites, laboratories, and late phase research, among other areas. Management appeared particularly keen on acquisitions to build out its "Accellacare" dedicated clinical trial site network.
- **Site Access**. Access to clinical trial sites continues to be a "pain point" for biopharma researchers. Investigator sites continue to struggle to absorb a growing volume of clinical trials with increasingly complex protocols involving novel therapeutic platforms and approaches. Capacity has been further strained by a wave of large-scale obesity studies. Also, investigator sites continue to report to us having challenges interacting with different technology platforms across a range of different CROs (and sponsors). As such, we see site network consolidation remaining a significant focus for the industry.
- **Decentralized Clinical Trials (DCTs).** DCTs continue to be an area of experimentation -- with the goal of making it easier for individuals to participate in studies. Today, almost all trials have some "decentralization," including risk-based monitoring, electronic clinical outcome assessments, and wearables.



* As of July 16, 2024

Market Players





















Outsourced Supply Chain and Storage Services

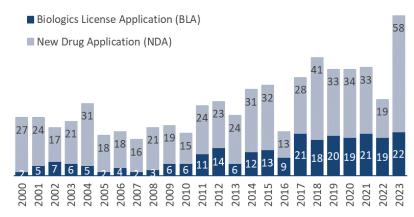
CDMOs have gained significance in the broader U.S. healthcare ecosystem due to recent drug supply shortages -- as well as a potential trade war with China. The U.S. government has, in fact, pledged upwards of \$1.4T of funding over the next seven years for capital projects related to supply chains in multiple critical industries. In pharma, onshoring has become more widespread as a matter of national security. We see U.S. CDMOs as positioned to benefit from this trend, and we expect high-quality U.S. CDMOs to command premium valuations among investors.

Transactions & Public Comps

Key Trends

- **Supply / Demand Environment**. The supply-demand environment for CDMOs remains dynamic, favoring CDMOs with diverse production capabilities and geographic footprints. On the one hand, we see manufacturing capacity shortages in areas such as sterile fill-finish and highly potent API. On the other hand, we see surpluses in small molecule / generic API, oral drug. and cell/gene therapies. Generally, therapeutics are becoming more specialized, making advanced delivery capabilities more desirable -- e.g., intranasal, transdermal, and inhalation.
- The Obesity Goldrush. Weight loss (GLP-1) drugs dominated investor discussions during the 2Q24 biopharma reporting season with respect to 2024 revenues and ongoing product development. At the same time, we continue to hear anecdotes of leading drugmakers in the weight loss space struggling to meet production needs internally, suggesting greater outsourcing to CDMOs in 2024 and 2025. Today, the market for GLP-1 medications is sub-\$10B, but many expect this market to reach \$50B+ by 2030, growing significantly thereafter.
- Looming Patent Cliff. There are almost 190 branded drugs that are scheduled to lose patent exclusivity by 2030, many of which are biologics/large molecule drugs. This should result in a proliferation of generics and biosimilars as well as a need for sterile, injectable, lyophilized, and other advanced manufacturing capabilities.

Annual Drug Approvals



Market Players









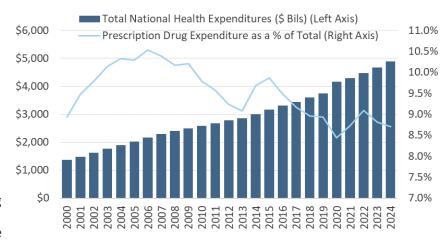
Outsourced Commercial Software and Services

Sub-Sector Spotlights

We expect demand for software and services associated with medical communications, market access, and drug commercialization to recover strongly towards the end of 2024 following the recent wave of FDA drug approvals. The FDA approved 55 new molecular entities in 2023 (up 50% YOY), the highest level since 2018, and spending for new drug launches is expected to be \$190B over the next five years (up 25%). vs the prior five years). Typically, ~50% of the commercialization spending for a new drug occurs in the first two years following a launch.

Key Trends

- **Veeva CRM Re-Platforming.** Veeva Systems remains on track with respect to its re-platforming of its market-leading life sciences CRM software (80%+ market share) from salesforce.com to Veeva Vault. Existing Veeva CRM customers will be asked to begin transitioning in 2025. In response, IQVIA announced a partnership with salesforce.com to create an alternative CRM built on the salesforce Life Sciences Cloud.
- Pharma Digital Marketing. Pharma digital marketing to healthcare professionals is expected to grow 5%-7% annually in 2024 and 2025. Digital marketing significantly accelerated during the COVID pandemic; however, it has since slowed as patients and providers have returned to face-to-face interactions. We see growth in digital marketing possibly reaccelerating as it remains underutilized by pharma at only sub-40% of total marketing spend (vs 70%-75% across the Fortune 500) and as pharma continues to struggle with access to healthcare professionals.
- **Underutilized Social Media Marketing.** Pharma companies may not be taking full advantage of captive audiences on social media platforms, according to a survey data from Medfluencers. Most (~85%) of doctors surveyed said they have had patients mention social media posts during appointments. This suggests patients may be getting a significant portion of their health information from online content. This is important since upwards of 50% of doctors prefer not to have drop-in visits from pharma sales reps.



Source: Centers for Medicare & Medicaid Services























Select Pharma Services Transactions

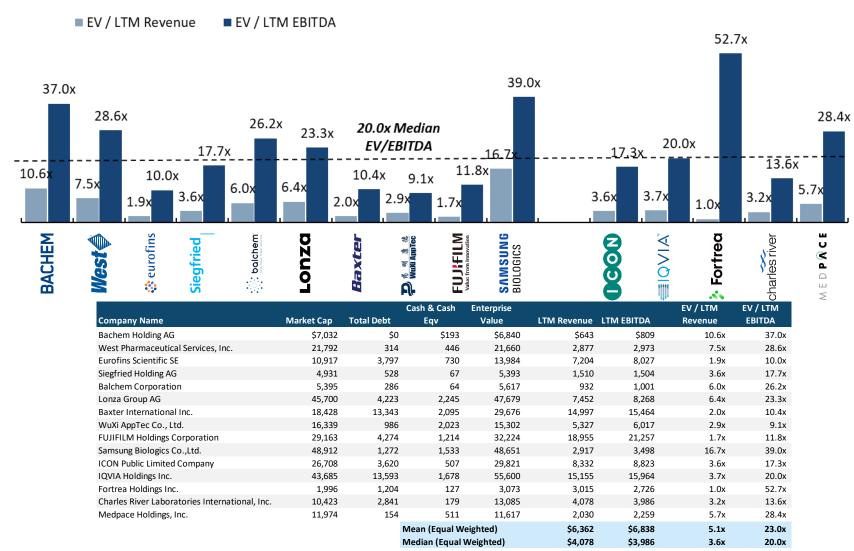
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*Denotes Bourne Transaction

Date	Target	Acquirer	Commentary	Tags	Deal Values
May-2024	OCT	palleos:	Palleos Healthcare and OCT-Clinical merge under the Palleos brand to form a leading European full-service CRO	CRO	Not Disclosed
Apr-2024	FDI CLINICAL RESEARCH	※	Operator of a research facility and medical care clinic providing clinical trials in support of biopharmaceutical sponsors	CRO	Not Disclosed
Apr-2024	QPS CUSTOM-BUILT RESEARCH	scantox	Operator of a CRO providing clinical research services, offering a range of models for rare diseases	CRO	Not Disclosed
Mar-2024	heads	veeda cinical research.	Full-service CRO dedicated to the conduct of clinical studies, with expertise in haemato-oncology studies Phase I to IV	CRO	Not Disclosed
Mar-2024	EndpointFortreaPatient Access	Arsenal Capital Partners	Provider of randomization and trial supply management services Provider of HUB services and patient access market services	Access Engagement	\$345.0M
Feb-2024	SOCIETAL	core R	Pre-Investigational new drug development and commercial manufacturing and packaging for therapeutic dosage forms	СДМО	\$186.3M
Jan-2024		ClinChoice The Standard of Excellence	Singapore-based CRO focusing on Southeast Asia and Oceania	Data Management	Not Disclosed
Jan-2024	Afton Scientific	A C P	Sterile injectable drug CDMO	СДМО	Not Disclosed
Jan-2024	SUMMIT BIOSCIENCES INC.	Kindeva	Drug device CDMO	СДМО	Not Disclosed
Jan-2024	Clincierge	greenphire*	Provider of concierge travel and logistics support for patients participating in clinical trials	Engagement	Not Disclosed

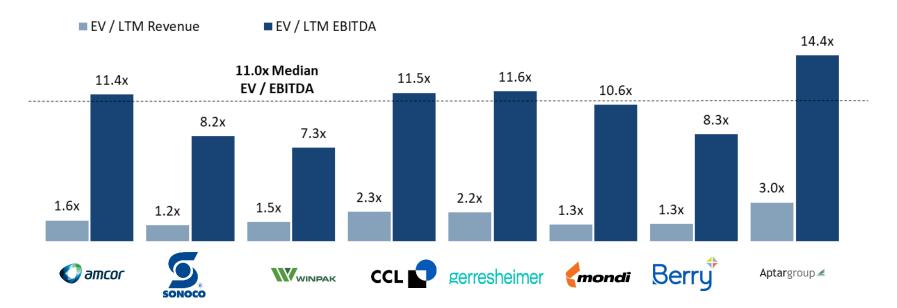
SOURCE: Bourne Database

Bourne Comps - Outsourced Services



Note: Market values as of the close of business August 16, 2024. Source: S&P Global Market Intelligence

Bourne Comps - Specialty Packaging

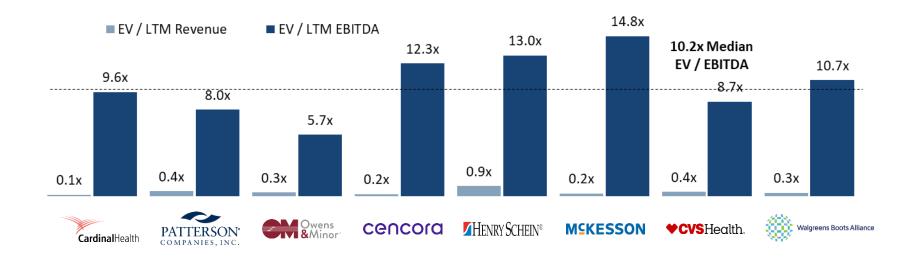


			Cash & Cash	Enterprise			EV / LTM	EV / LTM
Company Name	Market Cap	Total Debt	Eqv	Value	LTM Revenue	LTM EBITDA	Revenue	EBITDA
Amcor plc	\$15,093	\$7,393	\$588	\$21,898	\$13,640	\$14,043	1.6x	11.4x
Sonoco Products Company	4,996	3,346	140	8,203	6,607	7,279	1.2x	8.2x
Winpak Ltd.	2,115	11	490	1,636	1,110	1,164	1.5x	7.3x
CCL Industries Inc.	10,197	1,772	487	11,483	5,068	5,369	2.3x	11.5x
Gerresheimer AG	3,665	1,295	105	4,855	2,171	2,494	2.2x	11.6x
Mondi plc	8,327	2,164	456	10,035	7,702	8,607	1.3x	10.6x
Berry Global Group, Inc.	7,435	9,435	509	16,361	12,177	12,431	1.3x	8.3x
AptarGroup, Inc.	9,741	1,145	224	10,662	3,557	3,733	3.0x	14.4x
			Mean (Equal W	oightod)	\$6,504	\$6,890	1.8x	10.4x
			Median (Equal V		\$5,837	\$6,324	1.5x	10.4x 11.0x

Note: Market values as of the close of business August 16, 2024. Source: S&P Global Market Intelligence



Bourne Comps - Distributors / Wholesalers



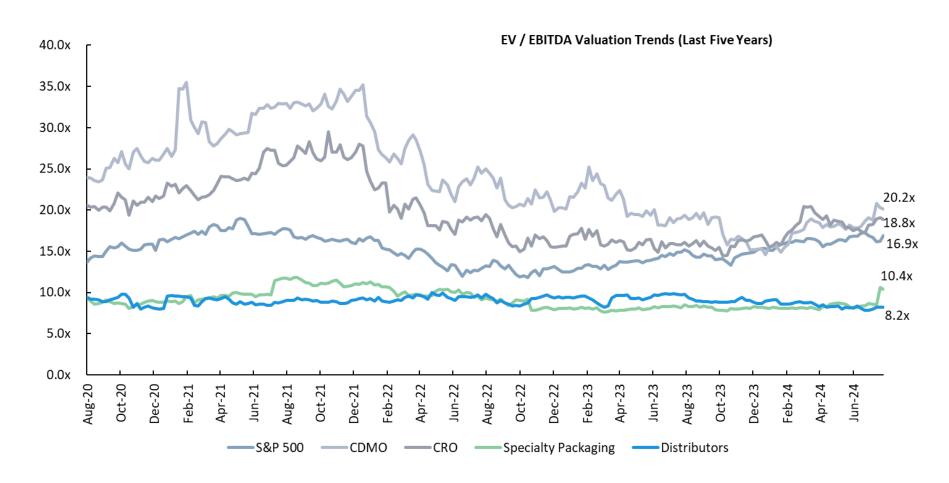
			Cash & Cash	Enterprise			EV / LTM	EV / LTM
Company Name	Market Cap	Total Debt	Eqv	Value	LTM Revenue	LTM EBITDA	Revenue	EBITDA
Cardinal Health, Inc.	26,786	5,703	5,136	27,353	226,827	216,525	0.1x	9.6x
Patterson Companies, Inc.	2,183	776	120	2,839	6,568	6,729	0.4x	8.0x
Owens & Minor, Inc.	1,230	2,380	244	3,366	10,532	10,818	0.3x	5.7x
Cencora, Inc.	46,671	6,131	3,306	49,496	283,831	308,357	0.2x	12.3x
Henry Schein, Inc.	8,843	2,838	138	11,543	12,487	13,194	0.9x	13.0x
McKesson Corporation	71,025	7,436	2,302	76,159	313,751	361,484	0.2x	14.8x
CVS Health Corporation	73,403	83,822	16,262	140,963	361,855	378,195	0.4x	8.7x
Walgreens Boots Alliance, Inc.	9,427	33,664	711	42,380	145,533	147,085	0.3x	10.7x
			Mean (Equal We		\$170,173	\$180,298	0.4x	10.4x
			Median (Equal	Weighted)	\$186,180	\$181,805	0.3x	10.2x

Note: Market values as of the close of business August 16, 2024.

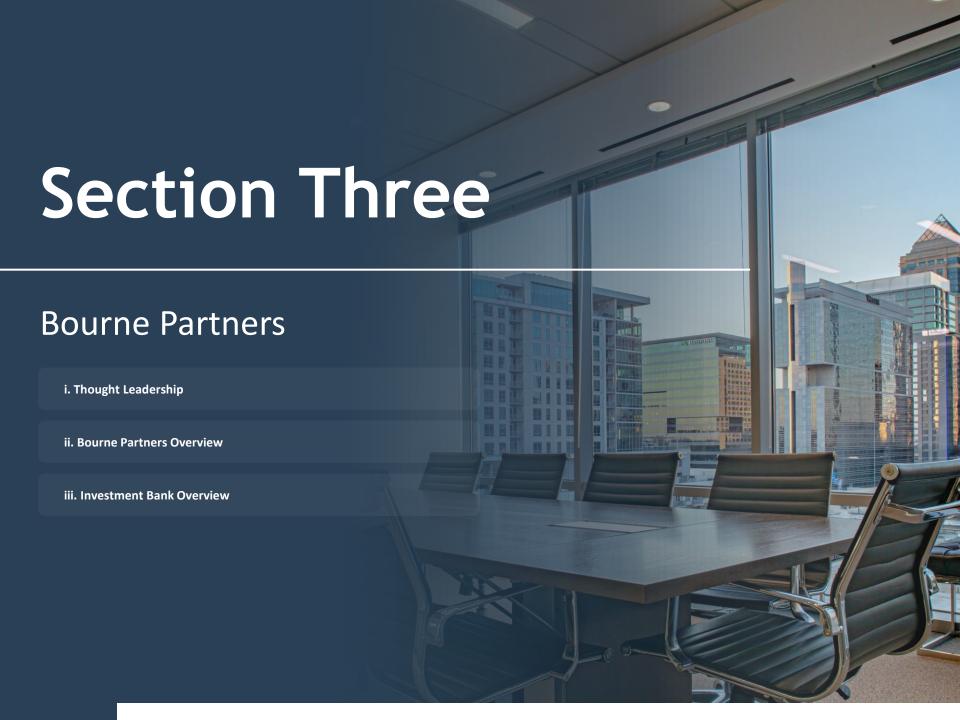
Source: S&P Global Market Intelligence



Bourne Pharma Services Indices



Note: Market values as of the close of business August 16, 2024. Source: S&P Global Market Intelligence





Thought Leadership

Bourne Perspective

After 20+ years of exclusive industry and capital markets coverage, we know the space and we are committed to providing actionable insights to our clients. We provide cutting-edge thought leadership on all things Pharma, Pharma Services, and Consumer Health.

Through leveraging resources and insights of both Bourne Partners Strategic Capital and Investment Banking divisions, we provide differentiated perspectives to our clients from our unique vantage point. Our goal is to deliver heavy-hitting, timely reports in an easy-to-read format tailored specifically for executives within our industry coverage.

Deal Profiles





Market Conference Commentary



Expert Interviews



Industry Update Posts



Sector Updates



Weekly Newsletter





Bourne Partners Overview

Our Service Offering

For over twenty years, Bourne Partners has focused exclusively on providing investment banking advisory services and making direct investments in the Pharmaceutical, Pharma Services, Pharmacy Services, and Consumer Health and Wellness industries. Since 2015, we have successfully executed on over \$10B in transactions, having worked with many leading companies and private equity investors in these core focus areas.

Investment Banking

Mergers and Acquisitions

Sell-side and buy-side assignments Transaction Experience: \$10M - \$3.5B

Capital Sourcing

Debt / Equity / Hybrid \$10 - \$500 million raises

Business Development Support

Development stage and approved products Local and international

Strategic Capital

Investment Focus

Direct investments in private companies Selective approach in vital focus areas

Other Criteria

Cash flow positive opportunities Complex situations with creative structures Actionable growth stage or middle market business

Flexible investment targets with established private equity relationships

Geographic Coverage



Sector Expertise





Investment Banking Overview

Bourne Partners Investment Banking provides investment banking services within the healthcare and life sciences sector for external clients as well as our portfolio companies.

Value Beyond the Deal

Total Perspective

Experience advising, investing in, building, operating, buying, and selling companies Unmatched 360° perspective for every project

Uncompromised Service

Direct involvement of senior management throughout process

High level of attention regardless of transaction value

Global Reach

Experience working with companies around the globe Extensive network of potential international buyers

Focus Areas

Buy and Sell Side M&A

Equity & Debt Capital

Licensing / **Partnering**

Strategic Consulting

Select Recent Tombstones













Partners, Sponsors, and Lenders













Recent Clients & Counterparties























